## First Quarter Fiscal 2017 Conference Call

October 28, 2016


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## First Quarter 2017 Overview

- YOY sales were down 9.5\% to \$179.6M
- Organic sales -8.0\%
- Acquisitions 1.4\%
- Divested Business -2.2\%
- FX impact of -0.7\%
- Q1 GAAP operating income down $14.4 \%$ and EPS of $\$ 1.09$ per share down $13.5 \%$
- Q1 adjusted operating income down 17.9\% and Adjusted EPS of \$1.11 down 17.2\%
- Net cash position of $\$ 17.0 \mathrm{M}$ at end of Q1
- Quarter Performance:
- Refrigeration continues to face slowdown in national account spending and we are taking appropriate steps to protect margins
- Horizon Scientific acquisition strengthens presence in higher margin and growing market for refrigeration in the life sciences market.
- Engraving YoY comparison affected by roll plate machinery divestiture in the quarter and automotive project timing. Demand remains healthy for the business.
- Electronics, Engineering Technologies and Hydraulics end markets remain solid and all three businesses increased profitability.
- Yesterday, Standex board announced a $14 \%$ increase in our dividend.


## Sales and Earnings Per Share Trend

As Reported, GAAP


Adjusted \& Restated without US RPM


## Revenue Changes

| Q1 2017 <br> YOY Change <br> \% | Food Service | Engraving | Engineering <br> Technologies | Electronics | Hydraulics | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Organic | $-13.6 \%$ | $-5.5 \%$ | $2.4 \%$ | $0.9 \%$ | $-1.1 \%$ | $-8.0 \%$ |
| Acquisitions | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $9.7 \%$ | $0.0 \%$ | $1.4 \%$ |
| Divestiture | $0.0 \%$ | $-12.8 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $-2.2 \%$ |
| Currency | $0.0 \%$ | $-2.0 \%$ | $-2.3 \%$ | $-1.1 \%$ | $0.0 \%$ | $-0.7 \%$ |
| Total | $-13.6 \%$ | $-20.3 \%$ | $0.1 \%$ | $9.5 \%$ | $-1.1 \%$ | $-9.5 \%$ |

## Organic Sales

- Food Service - Refrigeration continues to see low spending from national accounts
- Engraving - down in North America, as prior year $4^{\text {th }}$ quarter deliveries pushed into $1^{\text {st }}$ quarter of FY16.


## Acquisition

- Electronics - relates to acquisition of Northlake Engineering

Divestiture

- Engraving - relates to US sale of Roll, Plate and Machinery business


## Standex

## Quarter Financials



| Q1 FY16 |  |  |  |  | YOY Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GAAP <br> Reported |  | Adjustments | Non-GAAP <br> Adjusted |  | GAAP <br> Reported | Non-GAAP <br> Adjusted |
| \$ 198.4 | \$ | (4.3) | \$ | 194.1 | \$ (18.8) | \$ (14.5) |
|  |  |  |  |  | -9.5\% | -7.5\% |
| 68.6 |  | (0.6) |  | 67.9 |  |  |
| 34.6\% |  |  |  | 35.0\% | -20 bps | -60 bps |
| 23.1 |  | 1.5 |  | 24.6 | -14.4\% | -17.9\% |
| 11.6\% |  |  |  | 12.6\% | -60 bps | $-140 \mathrm{bps}$ |
| (0.6) |  | - |  | (0.6) |  |  |
| 0.2 |  | - |  | 0.2 |  |  |
| 22.6 |  | 1.5 |  | 24.1 | -13.9\% | -17.4\% |
| 6.5 |  | 0.4 |  | 6.9 |  |  |
| \$ 16.1 | \$ | 1.0 | \$ | 17.2 | \$ (2.2) | \$ (2.9) |
| 8.1\% |  |  |  | 8.9\% | -40 bps | -90 bps |
| 28.7\% |  |  |  | 28.7\% |  |  |
| \$ 1.26 | \$ | 0.08 | \$ | 1.34 | -13.5\% | -17.2\% |
| 12.8 |  | 12.8 |  | 12.8 |  |  |
|  |  |  | \$ | 29.0 |  | \$ (4.1) |
|  |  |  |  | 15.0\% |  | -1.1\% |

* Totals or subtotals may not foot due to rounding


## Quarter Bridge



## Net Working Capital



* Historical NWC excludes RPM

| (Total Consolidated) | 9/30/16 | $\begin{aligned} & \text { ex-Divest } \\ & 9 / 30 / 15 \end{aligned}$ | $\begin{aligned} & \text { Reported } \\ & 9 / 30 / 15 \end{aligned}$ |
| :---: | :---: | :---: | :---: |
| A/R | 103,206 | 102,962 | 106,263 |
| DSO | 51 | 48 | 49 |
| Inventory | 106,022 | 111,223 | 113,021 |
| Inventory Turns | 4.4 | 4.6 | 4.7 |
| A/P | $(62,610)$ | $(69,438)$ | $(70,579)$ |
| DPO | 39 | 40 | 39 |
| Net Working Capital | 146,618 | 144,747 | 148,705 |
| W/Cap Turns | 4.9 | 5.4 | 5.3 |

Working Capital turns down year over year for the quarter primarily at Food Service locations.

## Debt Management



|  | 9/30/2016 |
| :---: | :---: |
| Funded Debt | 105,018 |
| Debt Issuance Costs | (810) |
| Long Term Debt | 104,208 |
| Cash | 121,253 |
| Net Cash | $(17,045)$ |
| Shareholders Equity | 378,663 |
| Letters of Credit | 8,373 |
| EBITDA per Credit Agreement | 95,803 |
| Net Debt to Capital Ratio | -4.7\% |
| Funded Debt to Capital | 21.7\% |
| EBITDA to Funded Debt (Includes Letters of Credit) | 1.18 |
| Maximum Leverage Per Agreement | 3.5 |

## Capital Spending



|  | Q1 FY17 |
| :---: | :---: |
| Food Service Equipment | \$ 1,191 |
| Engraving | \$ 1,077 |
| Engineering Technologies | \$ 3,255 |
| Electronics | \$ 834 |
| Hydraulics | \$ 699 |
| HQ | \$ 65 |
| Total CAPEX | \$ 7,121 |
| Sales | \$ 179,600 |
| Cash CAPEX \% of Sales | 4.0\% |

FY 17 capital spending is estimated to be between $\$ 26-28 \mathrm{M}$ Depreciation and Amortization approximately $\$ 15 \mathrm{M}$ and $\$ 3.7 \mathrm{M}$ respectively

## Non-GAAP Conversion Chart

| Free operating cash flow (continuing ops): | $\begin{gathered} \text { Q1 FY } \\ 2017 \end{gathered}$ |  | $\begin{gathered} \text { Q1 FY } \\ 2016 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Net cash provided by operating activities, as reported | \$ | 1,056 | \$ | 7,873 |
| Less: Capital Expenditures |  | $(7,121)$ |  | $(5,337)$ |
| Free operating cash flow | \$ | $(6,065)$ | \$ | 2,536 |
| Net Income |  | 13,951 |  | 16,141 |
| Conversion of free operating cash flow |  | NM |  | 15.7\% |

- Free Cash Flow Conversion lower year over year due to:
- Lower income from operations primarily in Food Service
- Higher Capital Spending


## First Quarter FY 2017

Operational Segment Review

## Food Service Equipment Group

| Q1 FY 2017 ('000s) | $\$$ | Delta YOY |
| :--- | ---: | ---: |
| Revenues | $\$ 92,651$ | $-13.6 \%$ |
| Operating Income | $\$ 9,488$ | $-32.3 \%$ |
| OI Margin | $10.2 \%$ |  |

FY 17 Q1 Sales


Percentages are product line variances year over year compared to total quarter prior year sales

* Note: Small footprint retail includes drug \& dollar stores.


## Q1 Summary

- Sales decline of $13.6 \%$
- Refrigeration:
- Sales declined $19.6 \%$ driven by continued softness in Quick Serve Restaurant, Dollar Store and Drug Retail stores
- Restructuring business to adjust for volume shortfall
- Cooking:
- Down $10.9 \%$ due to large grocery store rollout that did not repeat
- Continued operational improvements increased margins 200 bps
- Specialty Solutions:
- Flat versus prior year as beverage pump business offset merchandising shortfall


## Current Focus

- Restructuring refrigeration business to improve return on sales and also position the business to capture announced 2017 spending
- Integration of Horizon Scientific business
- New business opportunities and continue on OPEX Lean journey


## Food Service Scientific Acquisition



- Horizon Scientific acquisition expands Standex' access to the higher margin and faster growing scientific, bio-medical and pharmaceutical temperature and environmental control markets which it serves through its NorLake ${ }^{\circledR}$ Scientific brand.


## Engraving

| Q1 FY 2017 <br> ('000s) | Q1 FY 17 | Q1 FY 16 | Delta <br> YOY |
| :--- | ---: | ---: | ---: |
| Revenues <br> Adj Revenues w/o <br> RPM | $\$ 26,730$ | $\$ 33,521$ | $-20.3 \%$ |
| Operating Income <br> Adj Operating <br> Income w/o RPM | $\$ 26,730$ | $\$ 29,245$ | $-8.6 \%$ |
| Ol Margin | 27,398 | $\$ 9,907$ | $-25.3 \%$ |



Architexture Design Studio in Detroit Michigan

## Q1 Summary

- Sales were down in Q1 17 due to the following:
- Prior year quarter was a record quarter with spillover demand from its previous quarter of $+\$ 2.5 \mathrm{M}$ in North America
- China plant lightning strike caused interruption of sales in July
- Nickel Shell, Laser, Weld and Polish and Architexture growth laneways exceeded prior year
- Completed the sale of the US Roll Plate and Machinery business
- Hosted an investor/analyst day in our MoldTech North America facility in Detroit


## Current Focus

- Anticipate strong Q2 based upon demand in all regions
- Continue to expand sales in traditional and new offerings


## Engineering Technologies

| Q1 FY 2017 ('000s) | $\$$ | Delta YOY |
| :--- | ---: | ---: |
| Revenues | $\$ 18,721$ | $0.1 \%$ |
| Operating Income | $\$ 1,496$ | $121.6 \%$ |
| OI Margin | $8.0 \%$ |  |

FY 17 Q1 Sales


Percentages are product line variances year over year compared to total prior year sales

## Q1 Summary

- Sales flat year over year
- Aviation up 7.6\% year over year, however was impacted by major engine customer pushout by approximately $\$ 350 \mathrm{~K}$
- Oil and Gas has bottomed both sequentially and year over year
- Medical and Industrial markets remain soft
- Margins were impacted by favorable sales mix partially offset by production inefficiencies in the space sector


## Current Focus

- Continue ramp up of capacity to support Aviation long term agreements
- Continue pursuing new business opportunities
- Continue to deploy Operational Excellence and Lean to expand capacity and meet LTA ramp up demand


## Electronics

| Q1 FY 2017 ('000s) | $\$$ | Delta YOY |
| :--- | ---: | ---: |
| Revenues | $\$ 30,651$ | $+9.5 \%$ |
| Operating Income | $\$ 6,473$ | $+16.6 \%$ |
| OI Margin | $21.1 \%$ |  |



The Standex sensor alerts the technician when the elevator is in service mode and can be worked on safely

## Q1 Summary

- Sales were up in the quarter up primarily due to the Northlake acquisition
- On a legacy basis, sales were up in Europe partially offset by decreases in North America and Asia
- Growth Laneways delivered $\$ 1$ Million sales
- Operating margins were strong for the quarter as operating efficiencies, cost reductions and labor improvements contributed to the improvement


## Current Focus

- Continue to focus on alternate sensing technologies, laneways and new business opportunities
- Execute Shanghai facility move due to government mandate


## Hydraulics

| Q1 FY 2017 ('000s) | $\$$ | Delta YOY |
| :--- | ---: | ---: |
| Revenues | $\$ 10,847$ | $-1.1 \%$ |
| Operating Income | $\$ 2,129$ | $+7.7 \%$ |
| OI Margin | $19.6 \%$ |  |



China Plant Expansion

## Q1 Summary

- Overall, sales decreased by $1.1 \%$ as a softening in the dump markets and order cycling of key refuse customer contributed to the decline
- Dump Truck, Dump Trailer and Refuse were essentially flat compared to prior year
- Export Market was down ~20\%
- Aftermarket was up $\sim 13 \%$ and help improve overall profitability
- China expansion was completed in September with all major equipment installed and commissioned


## Current Focus

- Selectively add distribution partners for key market coverage
- Explore hydraulic solution applications
- Anticipate seasonal softening in Q2 FY 17 though end markets remain solid


## Summary

- Refrigeration is a near term focus on several fronts
- Top line challenges in refrigeration continued in the quarter and we anticipate national account spending will remain soft through this quarter
- Implement Refrigeration restructuring plan based upon reduced volume
- Integrate new Horizon Scientific business and leverage sales synergies
- We remain encouraged by new business opportunities, laneways and market tests across our businesses
- Three out of five businesses showed improved Q1 profitability
- Continue to search for bolt-on acquisitions to complement business units

