

Standex

Standex International

(NYSE: SXI)



Second-Quarter Fiscal Year 2009
Conference Call
January 29, 2009

Overview and Cost Reduction Discussion

- Roger Fix – President & Chief Executive Officer

Financial Review

- Tom DeByle – Chief Financial Officer

Second Quarter 2009 Segment Results and Outlook

- Roger Fix – President & Chief Executive Officer

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Difficult economic conditions affected quarterly results

- Sales down by 9.7% to \$155.5M
- Operating income down by 46.9% yoy to \$6.0M
- Strong cash generation in quarter – generated \$17.4M in FCF
- Initiated series of cost reduction and cash conservation initiatives

I. Workforce Reduction

- Reduced U.S. salaried workforce by 20% in 1H09
- 75% of reductions took place in December 2008
- Annualized salary and benefit savings of ~\$11M

II. Plant Consolidation

- In Q2, closed Hydraulics Group facility in Alabama
- In 2H09, will consolidate three additional facilities
- Expect total annualized cost savings of \$3.8 - \$4.5M by year-end 2009
- Fully realize benefit from savings in Q1 2010

III. Materials Cost Reductions

- Negotiating price reductions from all major suppliers
- Expect annualized cost savings of about \$5.0-\$6.0M

IV. Lean Manufacturing Implementation

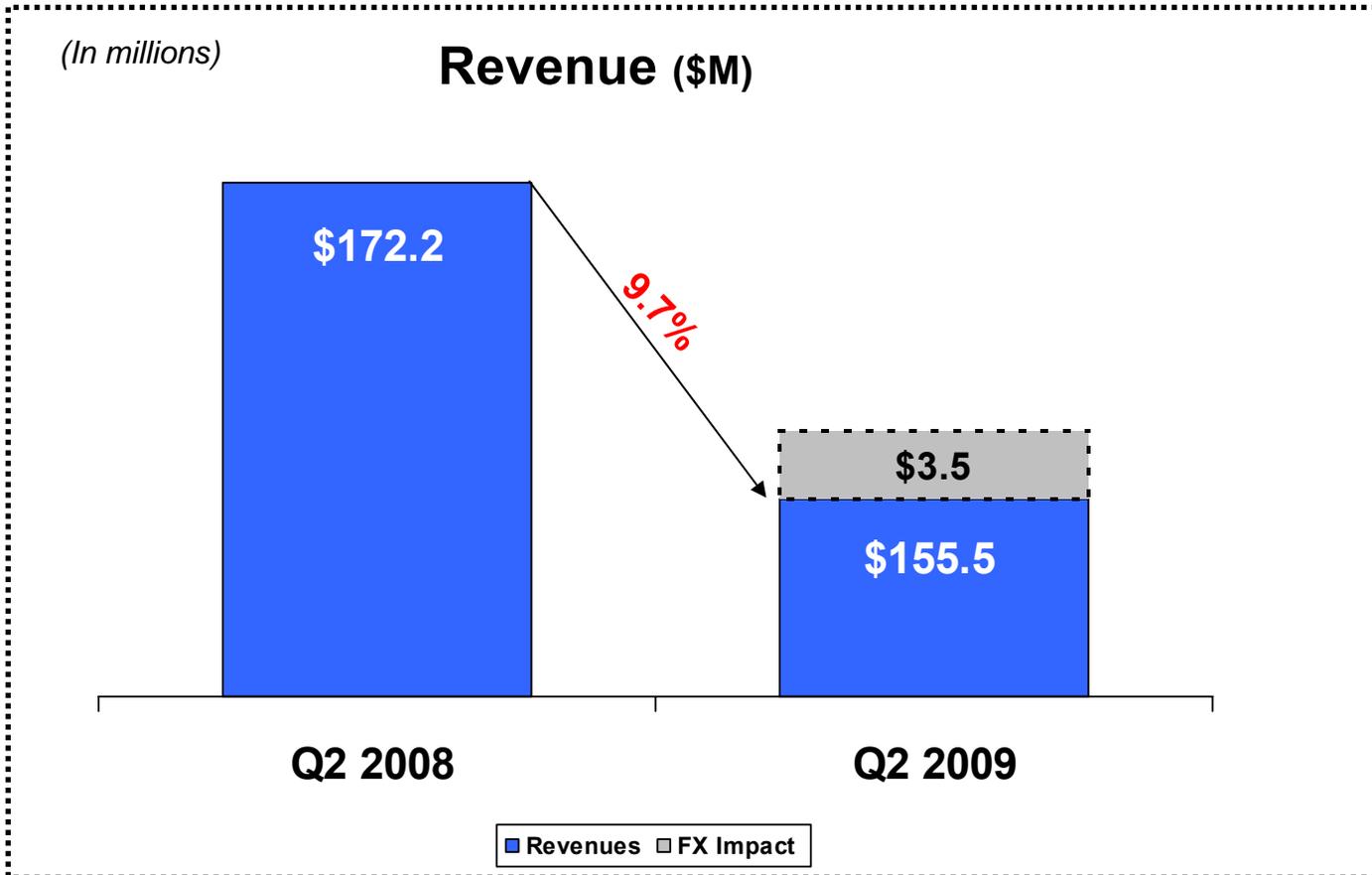
- Continue to drive cost reduction and productivity across operations

V. Strong WC Management and Cash Flow Generation

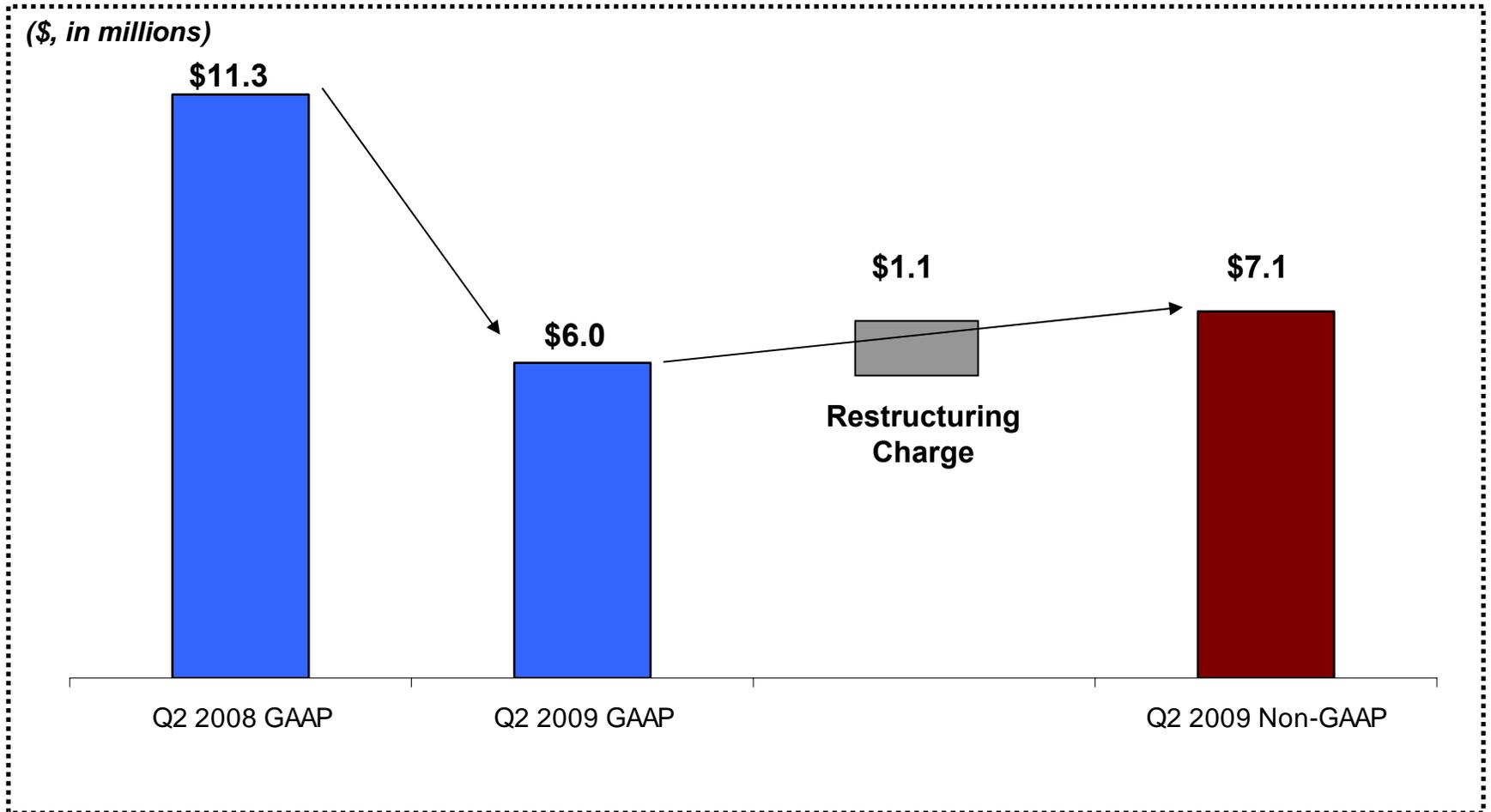
- Managing working capital
- Restricting CapEx – not at the expense of innovation
- Repatriating foreign cash
- Financial flexibility in the event of a prolonged economic downturn

Expect approximately \$20M in cost savings to be in place by beginning of FY 2010

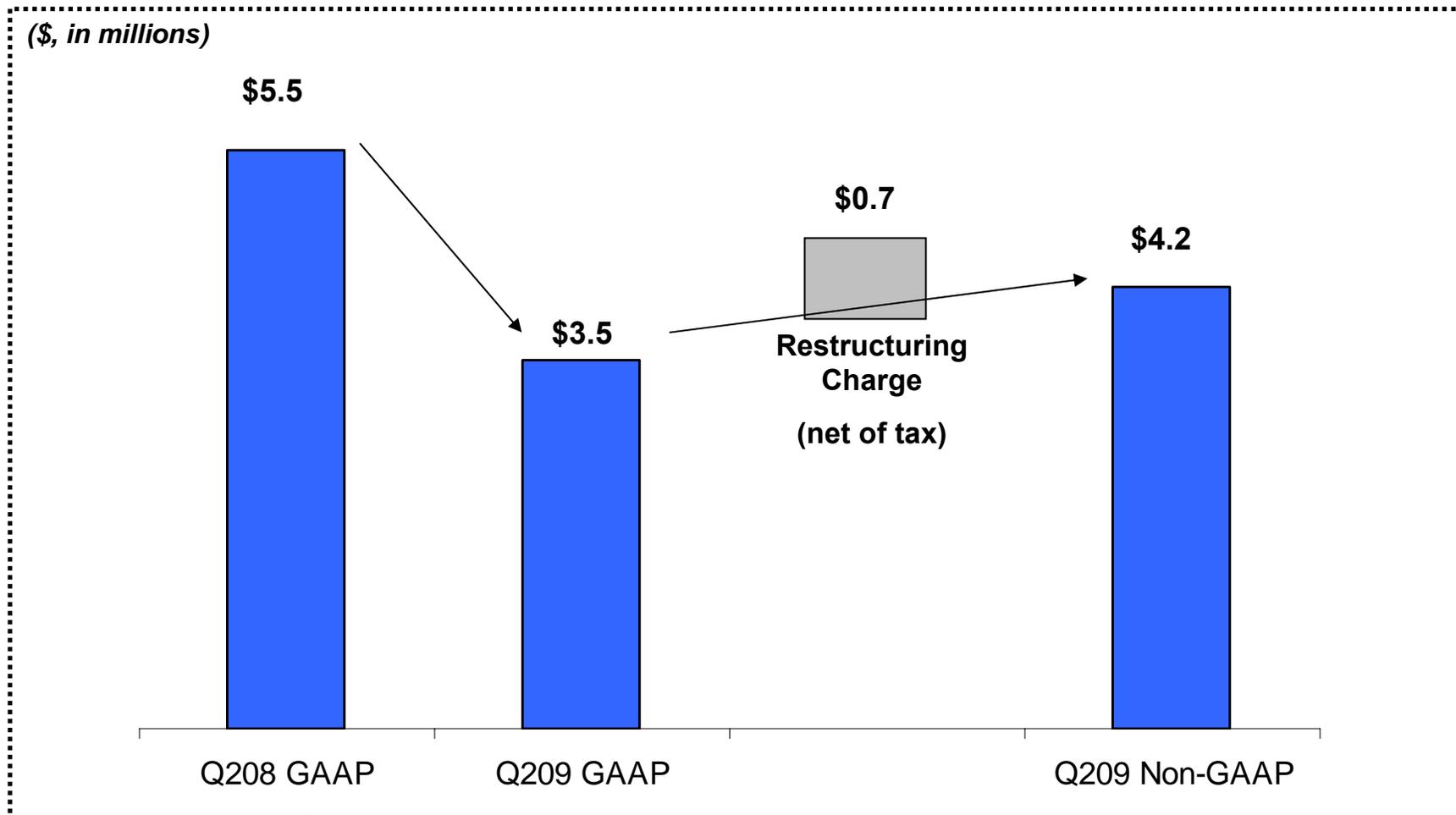
Top-line growth affected by difficult market conditions across business segments



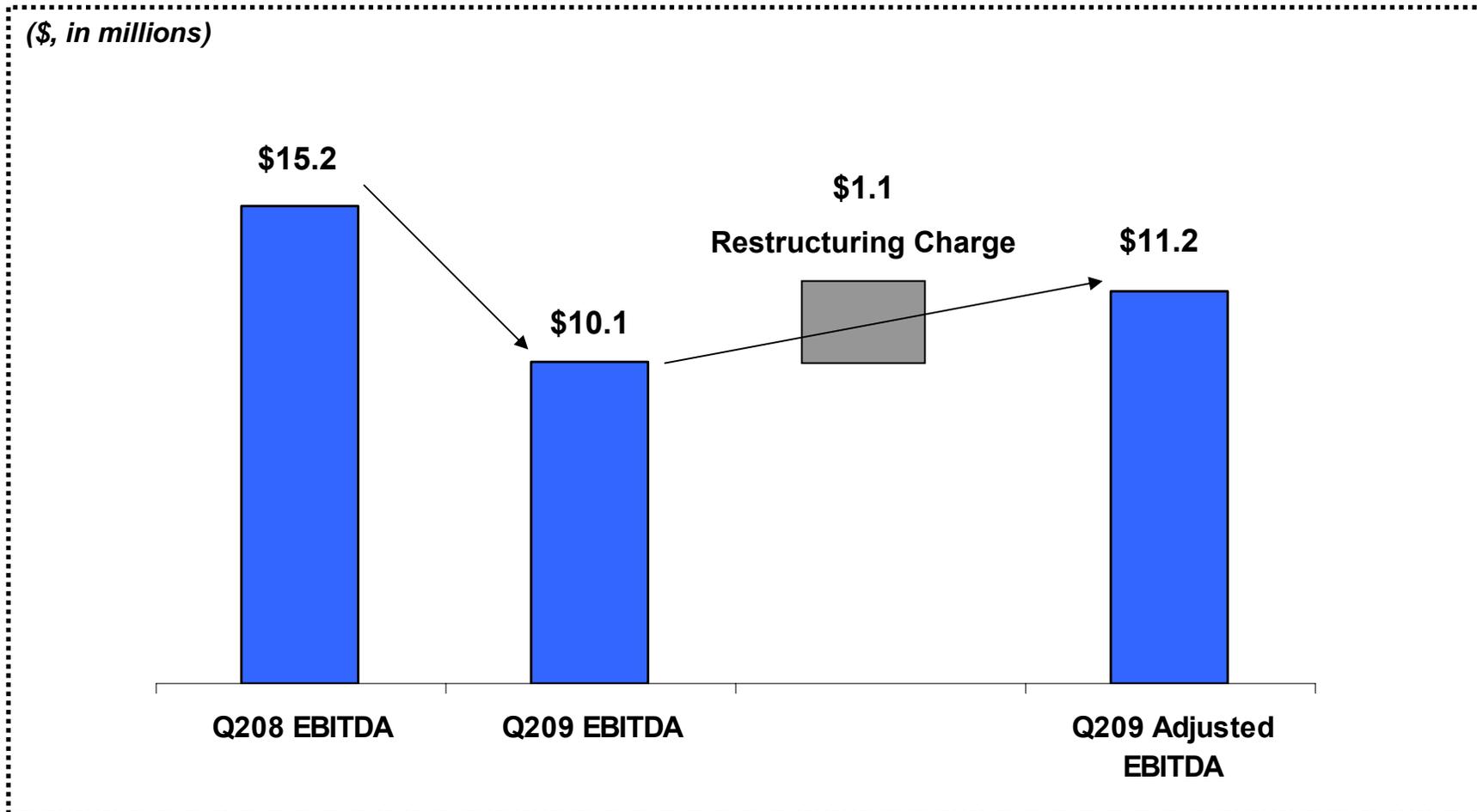
**Non-GAAP income from operations decreased by 37%;
GAAP income from operations decreased by 47%**



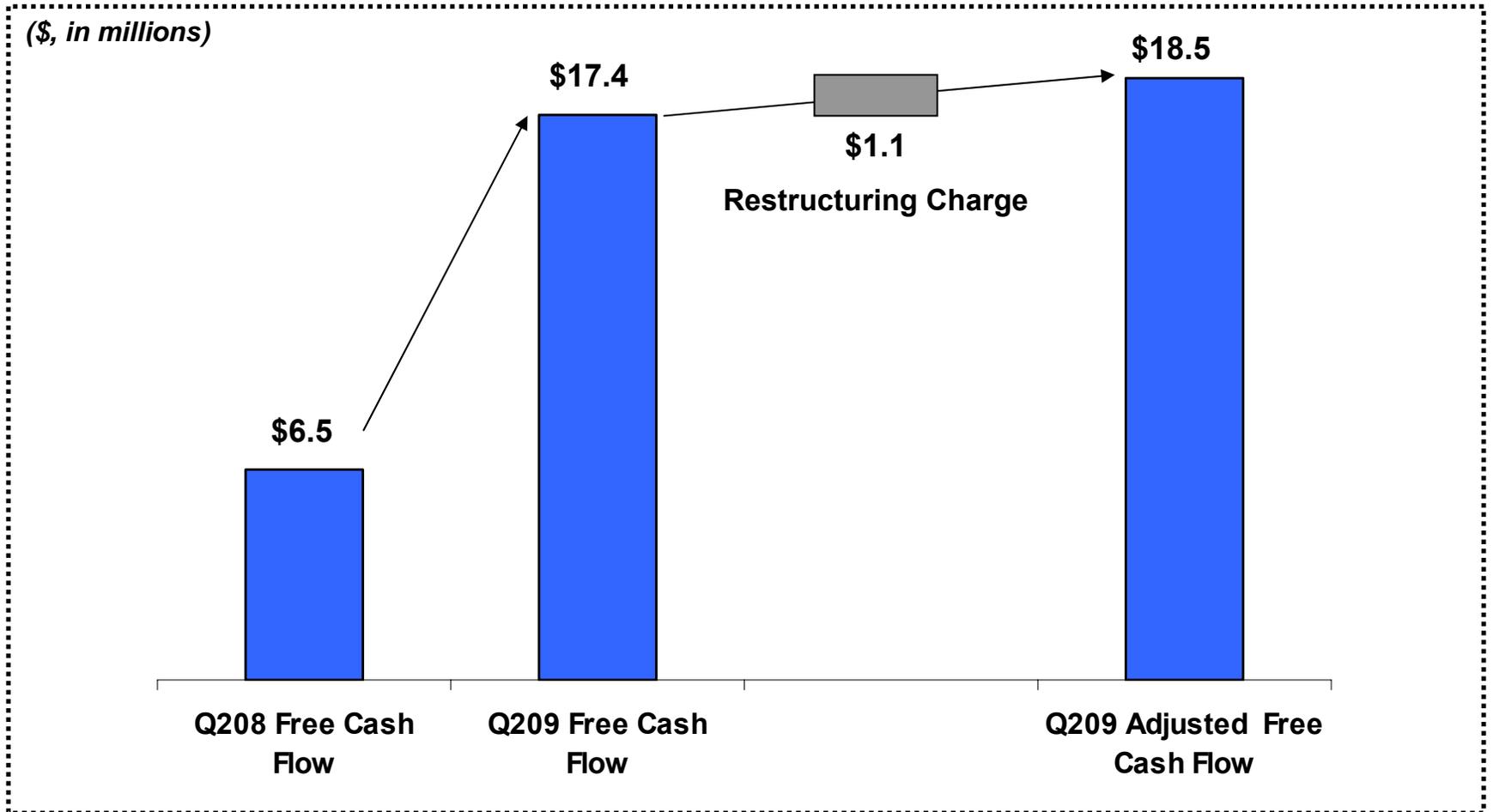
**Non-GAAP net income from continuing operations decreased 24%;
Net income from continuing operations decreased 37%**



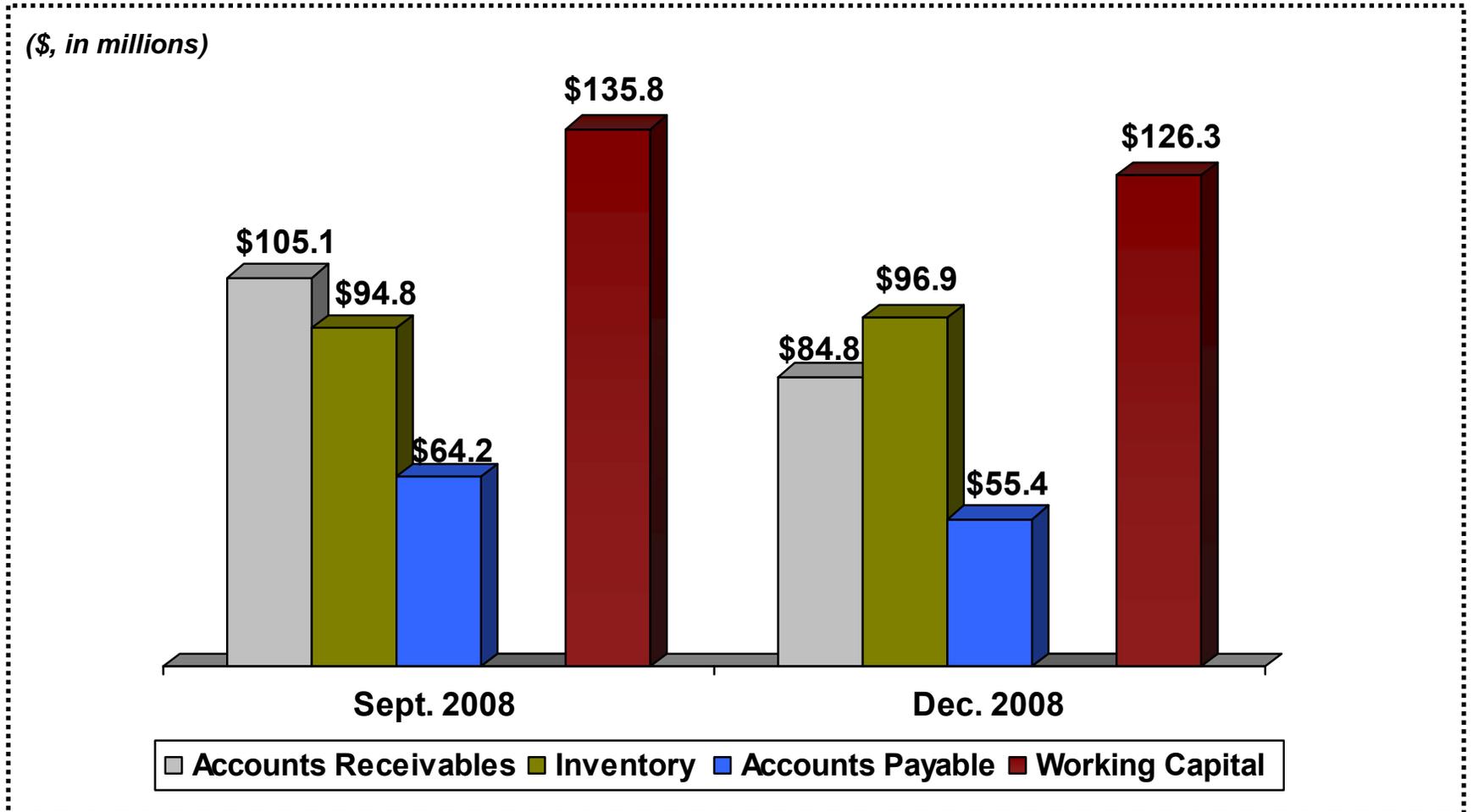
**Adjusted EBITDA decreased 26% in Q2 FY09;
EBITDA decreased 34%**



**Adjusted free cash flow increased 186%;
Free cash flow increased 169%**



Steady focus on improving working capital continues



(\$ In thousands)

	<u>12/31/2008</u>		<u>6/30/2008</u>	<u>% Change</u>
Net Working Capital	\$ 126,274	\$	124,500	1.4%
Working Capital Turns	4.9		5.8	-184.5%
Inventory Turns	4.6		5.5	-16.4%
A/R Days Sales Outstanding	50		52	-3.8%
A/P Days Payable Outstanding	37		40	-7.5%
Net Debt	\$ 114,455	\$	106,007	8.0%

	<u>1H 2009</u>		<u>1H 2008</u>	<u>% YOY</u>
Capital Expenditures	\$ 4,050	\$	5,826	-30.5%
Depreciation	\$ 6,350	\$	6,370	-0.3%
Amortization	\$ 1,745	\$	2,027	-13.9%

Second-Quarter FY09 Operational Segment Review

Q2'09 ('000s)	\$	Δ% (yoy)
Revenues	\$87,947	-7.3%
Operating Income	\$5,279	-35.7%

Q2 FY09 Drivers

- Economic downturn led to cutbacks in industry spending
- Product mix resulted in lower operating income
 - Lower sales of higher-margin Cooking Solutions Group products
 - Fewer sales of profitable scientific walk-ins in Q209
- Good sales growth to institutional food service providers

Looking Ahead

- Focus on achieving market share gains
- Consolidating Cooking Solutions facility
- Seek cost reductions across the entire Group

Faced with a softening food service equipment market in 2009, we are taking every opportunity to cut costs and enhance margins

Q2'09 ('000s)	\$	Δ% (yoy)
Revenues	\$19,887	-15.8%
Operating Income	\$1,628	-38.1%

Q2 FY09 Drivers

- Lower automotive work worldwide – especially internationally
- Innovent business performed well
- Introduced two premium engraving processes
 - Most extensive offerings available from single supplier
 - Profitable, long-term growth opportunities

Looking Ahead

- Expect weak international sales due to lack of auto platform work in 2H09
- Driving market share gains in diverse, non-auto related markets

Expansion into new markets and geographies and the introduction of new technologies will be strong long-term growth drivers

Q2'09 ('000s)	\$	Δ% (yoy)
Revenues	\$22,826	+0.7%
Operating Income	\$2,963	-15.0%

Q2 FY09 Drivers

- Strong sales growth at Spincraft – continued demand from energy, aerospace & aviation end markets
- OI lagged sales growth due to completion of contract milestone payments in FY08
- Good OI growth from Electronics
 - Plant consolidations
 - Material substitutions
 - Favorable commodity pricing
 - Favorable FX rates

Looking Ahead

- Spincraft contracts with ULA Joint Venture (Boeing & Lockheed Martin) for hardware over next several years
- Continued focus on margin improvement at Electronics

Demand remains strong in industrial, aviation and aerospace markets; continued weakness in housing and automotive

Q2'09 ('000s)	\$	Δ% (yoy)
Revenues	\$5,283	-32.7%
Operating Loss	(\$295)	N/A

Q2 FY09 Drivers

- Downturn in the US off-road heavy construction vehicle market exacerbated by liquidity and capital constraints
- Streamlined workforce across operations
- Closed facility in Alabama

Looking Ahead

- Making progress in opening our new manufacturing facility in Tianjin, China
 - Expect to export first shipments of telescopic hoists to Europe and Korea in Q3 FY09
 - Anticipate profitability from facility in FY10 and beyond
- Diversifying sales beyond established stronghold in the dump-truck and dump-trailer construction equipment market

Continue to be affected by downturn in domestic markets

Q2'09 ('000s)	\$	Δ% (yoy)
Revenues	\$19,567	-15.5%
Operating Income	\$2,209	NM

Q2 FY09 Drivers

- Securing market share gains – even in difficult environment
- Penetrating new major HVAC wholesalers in targeted geographies
- Price increases, lower material costs and plant consolidations benefited bottom-line

Looking Ahead

- Cautious about outlook for ADP as a result of three trends:
 - Competitors lowering prices
 - Beginning to consume higher cost metal on hand
 - Heading into seasonally slowest quarter for ADP

Visibility for ADP remains difficult; do not expect a near-term upturn

Management focused on cost reductions and cash generation in face of economic uncertainties

- Q2 FY09 results significantly affected by economic downturn
- Took swift and aggressive actions to lower cost structure
 - Reduced U.S. salaried workforce by 20%
 - Three plant consolidations in 2H FY09
 - Making good progress in cutting materials costs
- Worldwide economic slowdown will continue to affect financial results in 2H FY09
- Cost-reduction efforts will begin to benefit in Q3 FY09 and ~\$20M of cost savings in place by beginning of FY10
- Continuing to execute on growth strategies in each operating group to leverage opportunities for long-term growth