

Baird Industrial Conference SXI Investor Presentation



Q1 FY 18



Safe Harbor Statement

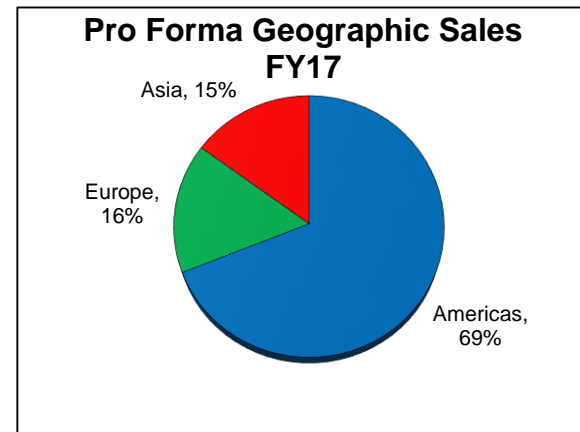
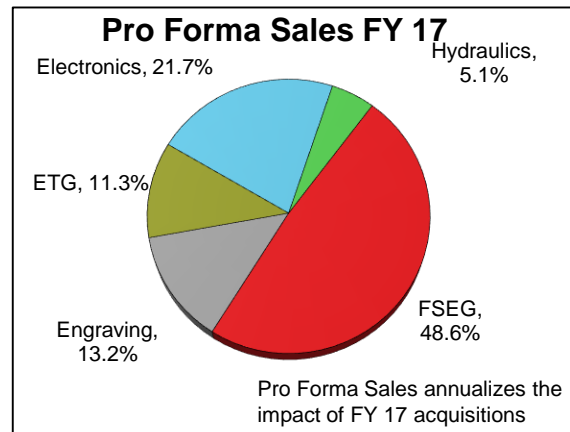
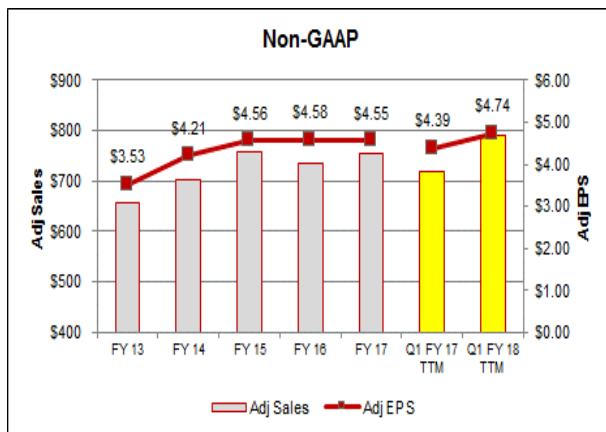
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Standex International Investment Highlights (NYSE: SXI)

- A diversified industrial company with a long track record of financial performance
 - 1955: Mini conglomerate of entrepreneurial deal makers, a portfolio of unrelated businesses
 - 2000: Begin restructuring, consolidation, pay down debt, focus on five best industrial businesses
 - 2014: Began laying foundation to become a true industrial operating company
 - **Growth Discipline Processes** – standard processes to identify and exploit growth opportunities
 - **Operational Excellence** - continuous improvement using lean tools
 - **Talent Management** – leadership development, succession planning
 - **Balanced Performance Plan** – target setting and management oversight
- Balanced sources of value creation with growth and margin expansion potential
 - Differentiated businesses deliver customized solutions in attractive, growing niche markets
 - Restructuring plan in Food Service Equipment standards products
- Track record of successful acquisitions
 - Disciplined selection, valuation and integration process
 - An active and large funnel of bolt on opportunities to build our best businesses
- History of operating as a profitable company
 - Consecutive quarterly dividends since going public in 1964
 - Consistent cash flow and strict focus on working capital management
 - Strong balance sheet for organic and acquisition growth

Multi-Industry Manufacturer in Five Broad Segments

Fiscal Year End June 30



TTM Q1 FY 18	Food Service Equipment*	Engraving*	Engineering Technologies	Electronics*	Hydraulics	Corporate* & Non-Operating	TTM Q1 FY 18
Sales	\$391,383	\$112,042	\$92,052	\$152,854	\$41,706		\$790,037
Adj EBIT	\$35,458	\$25,811	\$9,333	\$33,424	\$6,434	(\$24,018)	\$86,442
EBIT %	9.1%	23.0%	10.1%	21.9%	15.4%		10.9%
Adj EBITDA	\$40,857	\$29,386	\$15,324	\$40,178	\$7,162	(\$23,653)	\$109,254
EBITDA %	10.4%	26.2%	16.6%	26.3%	17.2%		13.8%

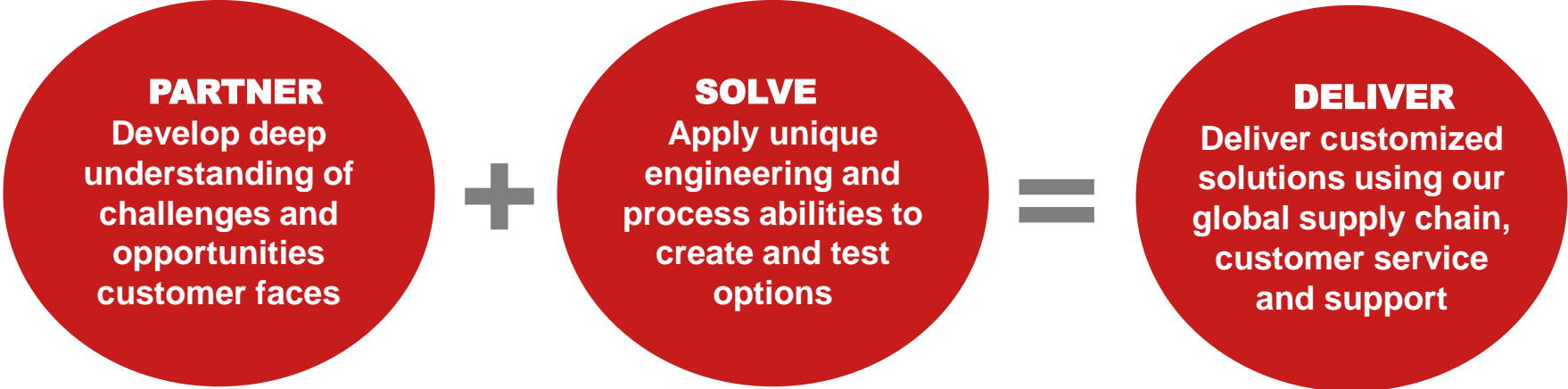
* Excludes purchase accounting adjustments, land sales and acquisition related costs



Standex Operating Model

How We Compete in the Marketplace

Common Thread Driving Growth at Standex is
“Customer Intimacy”



Electronics, Reed Switches Application

Challenge

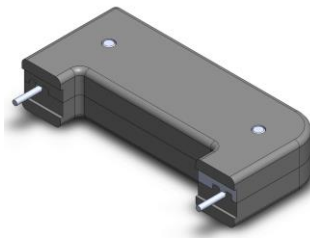
- Component to provide a zero power consumption on/off switch for a consumer wireless charger, deliver a custom engineered solution within tight launch schedule for already designed product

Solutions

- Custom packaged reed switch for wireless charger in a board mount PCB housing
- Creative energy efficient solution that fit within already defined space constraints and overall product footprint
- Leveraged global supply network between US based engineering and China manufacturing to deliver a high value solution

Results

- Production early CY 2018, 1M pcs at approximately \$0.50 USD each
- FY18 Impact \$100K+, FY19 impact \$500K+



		Market Segments		
		1	2	3
Product or Technology	A	Segment A1	Segment A2	Segment A3
	B	Segment B1	Segment B2	Segment B3
	C	Segment C1	Segment C2	Segment C3

Market Test

- Rapid inexpensive process to test hypotheses and evaluate segment attractiveness
- Returns Go, No-Go or Next Test

Growth Laneway

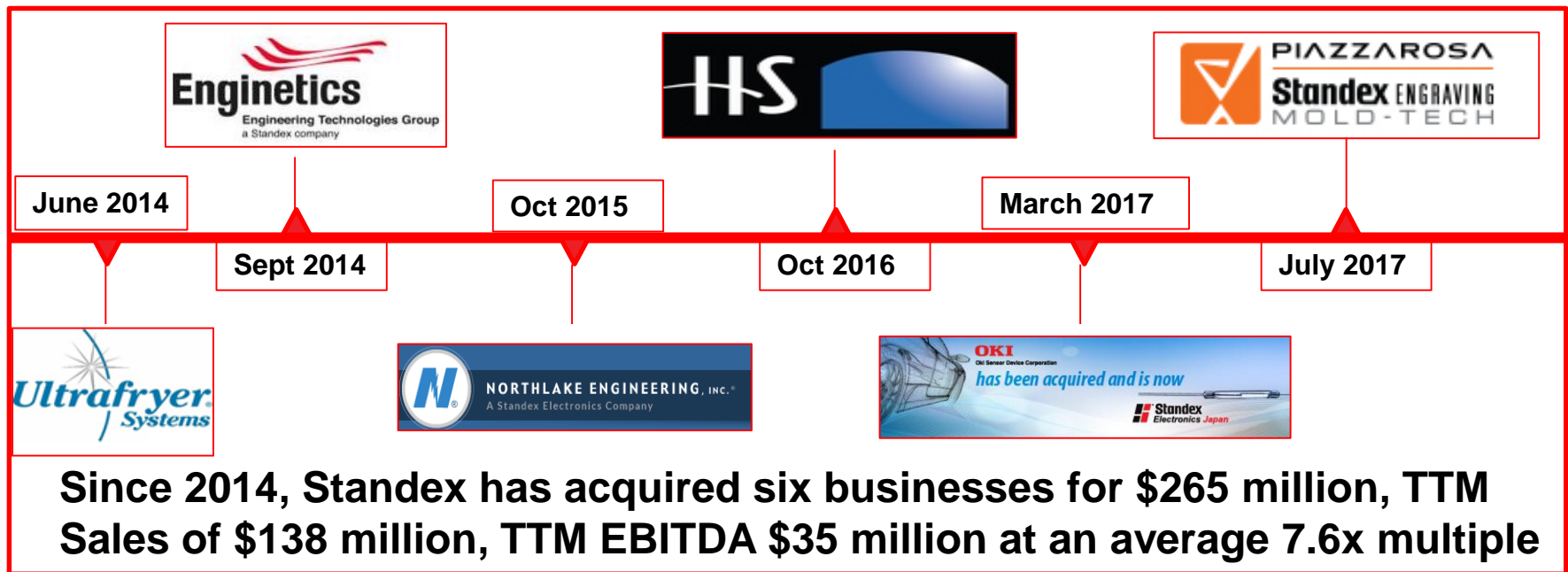
- A “Go” result graduates to a growth laneway
- Dedicated leadership, specific kpis and regular reviews
- New product development, channel strategy, acquisition

FY2017 Results

- 12 Market Tests
- Growth Laneways drove \$26 million sales, 2x 2016
- Completed three acquisitions

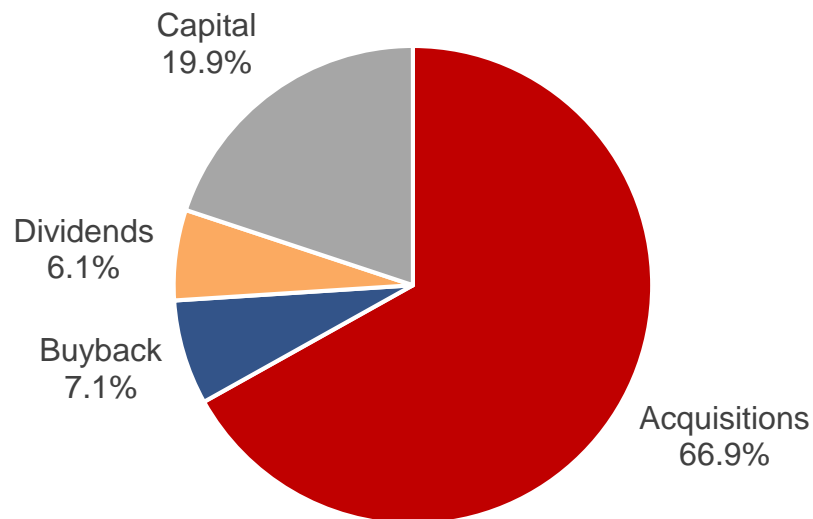
Track Record of Successful Acquisitions

- Bolt-ons to expand strategic platforms – complementary products, services or market coverage
- Clearly defined synergy opportunities
- Strong cultural and strategic fit between businesses
- Disciplined valuation modeling
- Internally led processes



Capital Allocation History

FY15 - FY17



SXI's prioritization of cash

Goal: Stay investment grade
1.5x to 3.0x leverage

- 1: Maintenance Capital – keep lights on
↓ *If cash remains...*
- 2: Growth Capital – IRR $\geq 15\%$, target < 2 year payback
↓ *If cash remains...*
- 3: Pay down debt if highly levered
↓ *If cash remains, apply to best remaining use...*
- 4: Acquisitions – EPS accretive in 1st year, IRR $\geq 15\%$
↓ *If cash remains...*
- 5: Return cash to shareholders in the form of increasing dividend or share buyback

Prioritization based on current market and business conditions

	<u>FY 15</u>	<u>FY 16</u>	<u>FY 17</u>
Acquisitions	\$ 57,149	\$ 13,700	\$ 153,815
Buyback	\$ 10,356	\$ 5,636	\$ 7,806
Dividends	\$ 5,820	\$ 6,846	\$ 7,852
Capital	\$ 22,561	\$ 17,851	\$ 26,448
Total	\$ 95,886	\$ 44,033	\$ 195,921

Dividend Payout Ratio	10.5%	13.1%	16.9%
Dividend Yield	0.6%	0.7%	0.7%
Quarterly Dividend per share	\$ 0.12	\$ 0.14	\$ 0.16
CAPEX % of Sales	2.9%	2.4%	3.5%

Key Financial Objectives

***Five long-term
financial objectives
3-5 Years***

1. Top-line performance:
 - Organic growth at GDP +2% per year
 - Acquisition-driven growth of +3% per year
2. Growth of EPS from continuing ops, ex-special items, +8% per year
3. Exceed +15% overall company EBITDA
4. Free cash flow conversion of 100% or more
 - Working capital turns average 6.0 or better
5. Increasing returns on invested capital